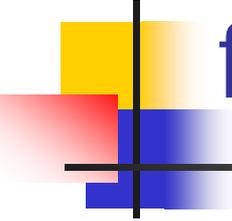


# Beaufort County Council Retreat Summary Information

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February 22-23, 2008

Barry Nocks, Facilitator

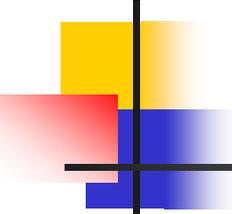


# Key Issues–Discussion Points from Friday

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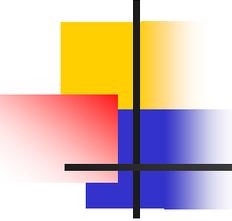
- Maintaining county service levels
  - *Constant challenge, what tradeoffs can be made?*
- Building revenue streams
  - *current budget process*
- Budget process refinements
  - *Work collectively w/ other officials to develop budget (including sheriff, courts, etc); current and 3 year budget*
  - *On-going conversations among staff and committee chairs*
  - *Buffet analogy/what to provide to whom, who pays?*
- Annexation & Growth Issues
  - *Review specific service expectations for county; build on N regional plan & agreement/communication; understand impacts (level of build-out, retirement housing), causes; consider ways to limit growth; promote non-residential growth*
- Quality of life/environment
  - *Env. & Water quality critical for Beaufort; cost impacts of regs;*
- Working relationship w/ School District
  - *Develop more communication;*

# Key issues—Discussion Points from Friday



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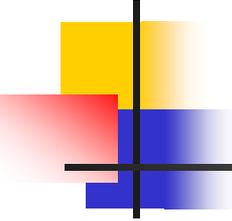
- Dealing with poverty areas
  - *Continue to work with non-profits and others*
- Communication issues
  - *Council Committees key to decision-making; use staff as needed for specific issues; council communicates policy issues through committee chairs to staff;*
- Staff implementation of Council policies
  - *Work through committee structure & chairs; setting deadlines for specific issues through committee chair, council chair, staff*
- Affordable housing
  - *Consider specific regulation impacts/approaches in future development agreements; define what populations are targeted; regional approach; continue and expand on current approaches*
- Economic development
  - *Continue to work regionally to offer incentives & opportunities*
- Transportation options
  - *Potential new legislation to encourage water transport; density/urban core areas would encourage public transit*
- Council working relationships *discussed under communication*
- Identify specific actions for 2008 *for Saturday*
- Budget Report—*very limited revenue increase, greater expenditures for COLAs, Health Insurance that creates net negative w/o cuts*



# Action agenda-the big issues

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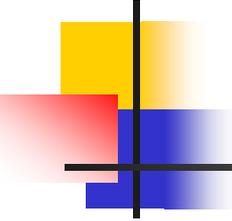
- What services does or should County provide?
- Identify options & priorities for CIP & Operations
  - Public safety systems analysis
- Zero based Budget review for each dept
  - Communication with other officials
- Revenue source development/analysis—other mills?
- Review: What services does or should County provide? And how should they be provided
- Relationships w/ other elected officials-Council, adm.
- Quarterly discussion with officials/format
- Communication/coordination/staff relationship processes/Template committee



# To Do list – Specifics for 2008

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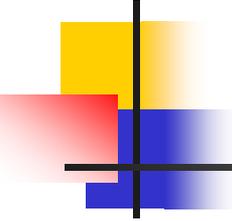
- Relationships w/ other elected officials-Council, administrator. E.g., Quarterly discussion with officials/in what format
- Communication/coordination/staff relationship processes/ review of existing template ordinance re boards, membership, qualifications
- Budgetary analyses, starting w/ Public safety & recreation activities: needs/funding
- Develop budget guidance to administrator for one to three year budget cycle



# Workplan: Relationship with other officials

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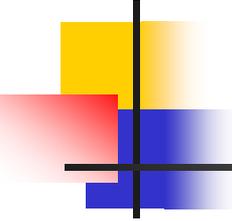
- Chair invites specific officials to Council committee sessions starting in March—to give regular reports of their operations and related trends
- Staff creates framework for policy on staff reports, information for Council, etc.



# Workplan: Budget guidance

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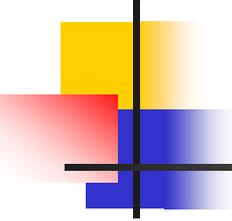
- Give budget expectations to staff on 3 year cycle (Finance committee) **now**
- Provide capital, expense & revenue trends over time for various depts. (financial staff to finance committee) **(April 15)**



# Workplan: Staff Communication & Board composition

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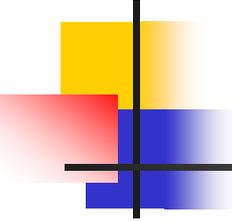
- Each committee reviews the agencies & board charters over which they have jurisdiction by **September 1**.
- Reiteration of current policy:
  - Council members communicate through committee chair to staff for policy issues
  - Key staff assigned to each committee
  - Key staff works with committee staff to develop information and reporting processes



# Service areas to study in detail

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- Public safety (60% of County budget)
- Recreation & cultural (9%) \$8.6 M
- Government operations (24%)
- Public works (19%)
- Health (3%)
- Welfare (1%)



# Workplan: public safety

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- Appoint public safety task force (**now**) to include representatives of related units (courts, prosecutor, public defender, etc.)
- Staff gets data and flowchart for Detention center/Criminal Justice system Public Safety Committee (**30 days**)
- Alternative recommendations for capital and O&M for County Council actions (**6/1/08**) -around detention center primarily; other issues for future consideration