GOAL 4: COST-EFFECTIVE DELIVERY OF COUNTY SERVICES

Primary Objectives

- 1. Deliver County services in the most efficient, most cost-effective manner.
- 2. Give taxpayers valued services, value for tax dollars and fees.
- 3. Continue improvement of County operations and processes.
- 4. Ensure customer-friendly County services.
- Streamline County government: management, structure and operations.
- Develop and cultivate a professional, welltrained workforce dedicated to public service.

GOAL 5: EFFECTIVE TRANSPORTATION AND ROAD SYSTEM

Primary Objectives

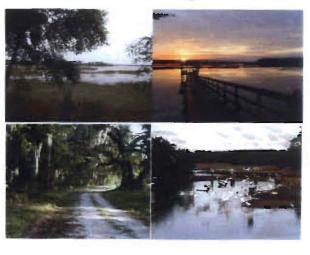
- 1. Design safer roads to reduce accidents.
- 2. Increase federal and state funding for transportation projects.
- 3. Increase use of regional alternatives to private vehicles such as ferry service, public transit, and shuttle service.
- Improve traffic flow on major highways and roads with better utilization of law enforcement.
- 5. Provide for well-maintained roads, fewer dirt roads.

- 6. Support sales tax for capital investment.
- 7. Improve relationship with SCDOT and other government entities.

Action Plan

- Report on future levels of public services.
 - Benchmark with The Strom Thurmond Institute or others.
 - Integrate with other units of government (municipalities and School Board).
 - Include Full-Time Equivalent (FTE) projections.
- Report on needs of Assessor's Office.
 - Start with Assessor.
 - Report on "Land Management" process.
- Offer guidance in the development of the 2007 Comptehensive Plan.
 - Council to provide guiding principles.
 - Composition of Steering Committee and the assurance of funds.
- Intergovernmental Relations Committee will serve as liaison with municipalities to manage commercial growth and consider additional tourism opportunities such as historical component.

 $S^{trategic}$ $P^{lanning}$ for $B^{eaufort}$



Summary of January 20-21, 2006 Annual Planning Meeting

Facilitator:
Marge Yanker, Ph.D.
University of South Carolina Beaufort

Vision

Beaufort County will continue to be one of the most desirable places in the United States to live, work, and enjoy a sense of community in a culturally diverse coastal setting.

Mission

Beaufort County government exists to serve the people of Beaufort County in a costeffective manner, so all our citizens may enjoy and appreciate a protected quality of life, natural and developed resources in a coastal environment, a diverse heritage, and economic well-being.

Core Business for Serving County Citizens

- Keep public records.
- Protect public health and welfare.
- · Collect and distribute taxes.
- Administer court and justice system.
- · Provide law enforcement.
- Operate detention facility.
- Manage future growth and development.
- Provide emergency management.
- Manage transportation and drainage systems.
- · Provide parks and leisure programs.
- Provide libraries and library services.

Support Services for Core Business

- Information Technology.
- Employee Services.
- · Communications.
- Legal.

Values

All individuals who offer services to the public in Beaufort County Government will:

- Act with integrity.
- Show respect to others.
- Provide outstanding customer service.
- Get the job done for citizens: (be responsible and accountable).
- Strive for continuous improvement.
- Work together as a team.

GOAL 1: STRONG, DIVERSIFIED SUSTAINABLE, LOCAL ECONOMY Primary Objectives

- 1. Keep our military bases and plan for redevelopment in the event of base closures.
- 2. Provide world class educational opportunities and healthcare.
- 3. Provide greater diversity in County's local economy: tourism, military, services and retail, knowledge-based/value-added business.
- Make medical facilities and healthcare an expanding part of the economy.
- 5. Provide affordable homes for the workforce.
- 6. Create more new job opportunities with higher wages for our residents.
- 7. Provide job opportunities with health care benefits for our residents.
- 8. Increase percentage of commercial tax base.

GOAL 2: FINANCIALLY SOUND COUNTY GOVERNMENT

Primary Objectives

- Diversify County revenue sources and tax base.
- 2. Create a responsible, balanced budget: adequate funding for services and service levels.
- 3. Balance the disparity between affordable housing costs and wages so that residents can work/live in Beaufort County.
- 4. Reduce tax burden on individual property owner.
- 5. Use sales tax to support capital investments.
- Ensure appropriate financial reserves for unforeseen events consistent with written policy.

GOAL 3: PLANNED AND ORDERLY GROWTH

Primary Objectives

- 1. Preserve the County's waterways and natural areas.
- 2. Implement realistic plans, zoning and development regulations used in decision making.
- Promote quality development: residential and commercial in best locations.
- 4. Find ways to make growth pay for services and infrastructure.
- Work together with municipalities on annexations and future development.
- 6. Support infill and redevelopment.